

APPENDIX B

***GENERAL REVENUE ACCOUNT
ESTIMATES***

***DRAFT ESTIMATES
2019/2020***

TABLE 1

**WEST LANCASHIRE BOROUGH COUNCIL
GENERAL REVENUE ACCOUNT ESTIMATES**

NET EXPENDITURE BUDGETS	2018/2019 BUDGET £	2019/2020 ESTIMATE £
SERVICE BUDGETS		
Leisure and Environment	9,793,260	10,129,560
Housing and Inclusion	2,006,680	2,166,350
Development and Regeneration	965,740	969,800
Legal and Democratic Services	1,093,080	1,040,380
Finance and Human Resources	1,525,590	1,472,090
General and Unallocated Items	-397,516	-478,850
NON SERVICE ITEMS		
Treasury Management	-20,140	-53,170
Capital Charges	-1,472,210	-1,350,070
Minimum Revenue Provision	182,550	215,800
Transfer from Balances / Reserves	-1,042,470	-23,000
Budget Requirement	12,634,564	14,088,890
FUNDED BY		
General Government Grants	-1,605,273	-1,016,766
Business Rates Income and Grants	-4,012,879	-4,592,770
Council Tax Surplus	-138,256	-74,481
Council Tax Requirement	-6,878,156	-7,170,783
Budget Requirement	-12,634,564	-12,854,800
Budget Gap	0	1,234,090

LEISURE AND ENVIRONMENT

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2019/2020						
ENVIRONMENTAL HEALTH						
Health Management	236,840	39,870	-600	276,110	-193,000	83,110
Food Safety	0	6,770	0	6,770	145,440	152,210
Health & Safety	172,970	13,170	-570	185,570	-75,310	110,260
Pollution Control	185,870	19,070	-13,690	191,250	56,030	247,280
Licensing	108,030	34,770	-237,040	-94,240	65,830	-28,410
Pest Control	62,370	33,000	-61,000	34,370	38,080	72,450
Disclosure & Barring Service	0	10,800	-10,800	0	180	180
Public Health	74,210	70,900	-2,500	142,610	29,900	172,510
Sub total	840,290	228,350	-326,200	742,440	67,150	809,590
STREET SCENE						
Depot	87,240	84,970	0	172,210	-173,500	-1,290
Depot Support Services	335,440	59,160	0	394,600	-395,120	-520
Transport Section	42,190	2,023,750	0	2,065,940	-2,065,940	0
Markets and Gardeners	265,710	11,290	0	277,000	-52,740	224,260
Refuse & Green Waste Collection	1,317,780	1,178,040	-1,182,260	1,313,560	498,570	1,812,130
Recycling	931,540	472,610	0	1,404,150	93,670	1,497,820
Environmental Officers	287,290	36,320	0	323,610	-323,770	-160
Clean and Green	1,368,980	1,331,790	-28,910	2,671,860	-174,190	2,497,670
Highways Maintenance	36,610	213,560	-250,170	0	0	0
Sub Total	4,672,780	5,411,490	-1,461,340	8,622,930	-2,593,020	6,029,910

NOTE – A restructuring of Street Scene Services has been approved and a new Clean and Green Service created, which means that it is not possible to make direct comparisons in some areas with the previous financial year.

LEISURE AND ENVIRONMENT

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2018/2019						
ENVIRONMENTAL HEALTH						
Health Management	226,980	41,440	-600	267,820	-192,870	74,950
Food Safety	0	7,770	0	7,770	153,170	160,940
Health & Safety	167,230	14,030	-570	180,690	-62,320	118,370
Pollution Control	182,350	19,170	-13,690	187,830	54,940	242,770
Licensing	103,650	31,670	-230,930	-95,610	80,930	-14,680
Pest Control	60,090	30,420	-61,000	29,510	43,820	73,330
Disclosure & Barring Service	0	10,800	-10,800	0	180	180
Public Health	107,210	69,630	-2,500	174,340	34,480	208,820
Sub total	847,510	224,930	-320,090	752,350	112,330	864,680
STREET SCENE						
Depot	82,480	83,850	0	166,330	-166,330	0
Depot Support Services	363,260	58,400	0	421,660	-406,140	15,520
Transport Section	42,140	1,977,890	0	2,020,030	-2,019,850	180
Street Cleansing	955,950	2,051,640	-22,400	2,985,190	-1,557,490	1,427,700
Refuse & Green Waste Collection	1,403,160	3,045,740	-1,182,260	3,266,640	-1,372,570	1,894,070
Recycling	703,580	468,210	0	1,171,790	269,480	1,441,270
Environmental Officers	259,090	36,360	0	295,450	-295,450	0
Formal Parks Client A/c	0	99,660	-850	98,810	7,410	106,220
Public Open Spaces Client A/c	0	178,020	-260	177,760	223,980	401,740
Landscape Maintenance	0	833,350	0	833,350	-587,350	246,000
Cemeteries Client A/c	0	16,310	-6,250	10,060	2,340	12,400
CRA Landscape Maint. Client	0	193,010	0	193,010	4,810	197,820
Grounds Maint. Trading A/c	522,070	593,090	0	1,115,160	-1,127,360	-12,200
Sub Total	4,331,730	9,635,530	-1,212,020	12,755,240	-7,024,520	5,730,720

LEISURE AND ENVIRONMENT

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2019/2020						
LEISURE AND WELLBEING						
Health & Wellbeing Strategy	217,240	207,250	-296,440	128,050	-22,850	105,200
Employee Account	230,890	26,730	0	257,620	-251,370	6,250
Golf Centre	0	1,590	0	1,590	46,480	48,070
Park Pool	0	389,950	0	389,950	135,460	525,410
Nye Bevan Pool	0	261,700	0	261,700	104,380	366,080
Burscough Sports Centre	0	54,240	0	54,240	87,550	141,790
North Meols Comm. Leis Centre	0	150,350	0	150,350	76,930	227,280
Leisure Trust Support	66,030	21,190	0	87,220	94,600	181,820
Civic Hall	0	1,060	-1,060	0	4,000	4,000
Community Letting Facilities	0	580	-490	90	29,390	29,480
Skelmersdale Comm. Centres	0	3,410	-1,610	1,800	95,400	97,200
Sports Development Prog.	11,300	5,330	0	16,630	87,350	103,980
Playgrounds Client A/c	44,390	33,990	0	78,380	86,550	164,930
Countryside Sites Client A/c	0	6,780	-4,000	2,780	0	2,780
Countryside Recreation	103,910	139,840	-6,340	237,410	176,460	413,870
Sports Fields Client A/c	6,500	141,330	-27,990	119,840	123,120	242,960
Parks	32,150	21,620	-14,730	39,040	1,780	40,820
Sub total	712,410	1,466,940	-352,660	1,826,690	875,230	2,701,920
COMMUNITY SAFETY						
Community Support Officers	0	88,000	0	88,000	0	88,000
Community Safety	39,810	26,550	-10,000	56,360	72,470	128,830
CCTV Running Costs	0	291,380	0	291,380	78,140	369,520
Crime & Disorder General	73,040	5,770	0	78,810	-78,270	540
Sub total	112,850	411,700	-10,000	514,550	72,340	586,890
HEALTH & SAFETY						
Health & Safety	92,640	8,900	0	101,540	-100,290	1,250
Sub total	92,640	8,900	0	101,540	-100,290	1,250
Service Total	6,430,970	7,527,380	-2,150,200	11,808,150	-1,678,590	10,129,560

LEISURE AND ENVIRONMENT

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2018/2019						
LEISURE AND WELLBEING						
Health & Wellbeing Strategy	154,100	190,090	-270,310	73,880	16,700	90,580
Employee Account	284,710	28,800	0	313,510	-270,860	42,650
Golf Centre	0	2,070	0	2,070	36,850	38,920
Park Pool	0	351,870	0	351,870	139,030	490,900
Nye Bevan Pool	0	242,760	0	242,760	107,800	350,560
Burscough Sports Centre	0	57,880	0	57,880	90,900	148,780
North Meols Comm. Leis Centre	0	134,940	0	134,940	79,940	214,880
Leisure Trust Support	0	18,300	0	18,300	94,600	112,900
Civic Hall	0	1,040	-1,040	0	4,000	4,000
Community Letting Facilities	0	570	-480	90	57,950	58,040
Skelmersdale Comm. Centres	0	2,480	-1,570	910	151,040	151,950
Sports Development Prog.	10,830	5,330	0	16,160	70,220	86,380
Playgrounds Client A/c	0	95,190	0	95,190	91,560	186,750
Countryside Sites Client A/c	0	6,770	-4,000	2,770	0	2,770
Countryside Recreation	97,120	145,990	-6,340	236,770	135,180	371,950
Sports Fields Client A/c	5,840	140,970	-27,990	118,820	102,940	221,760
Parks	29,550	16,090	-4,680	40,960	1,740	42,700
Sub total	582,150	1,441,140	-316,410	1,706,880	909,590	2,616,470
COMMUNITY SAFETY						
Community Support Officers	0	88,000	0	88,000	0	88,000
Community Safety	38,660	26,450	-10,000	55,110	82,310	137,420
CCTV Running Costs	0	278,810	0	278,810	74,680	353,490
Crime & Disorder General	70,470	6,270	0	76,740	-76,730	10
Sub total	109,130	399,530	-10,000	498,660	80,260	578,920
HEALTH & SAFETY						
Health & Safety	89,130	8,800	0	97,930	-95,460	2,470
Sub total	89,130	8,800	0	97,930	-95,460	2,470
Service Total	5,959,650	11,709,930	-1,858,520	15,811,060	-6,017,800	9,793,260

HOUSING AND INCLUSION

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2019/2020						
HOUSING & INCLUSION						
Partnership & Performance	77,770	12,140	0	89,910	-71,070	18,840
Community Grants	0	168,050	0	168,050	16,470	184,520
Customer Experience	593,120	53,610	0	646,730	-648,500	-1,770
Revenues, Benefits & ICT	2,620,340	4,547,040	-4,288,660	2,878,720	-2,272,250	606,470
Housing Benefits	0	27,730,740	-28,055,950	-325,210	1,336,610	1,011,400
Sub total	3,291,230	32,511,580	-32,344,610	3,458,200	-1,638,740	1,819,460
PROPERTY MAINTENANCE						
Property Services	305,100	727,390	-295,060	737,430	-810,940	-73,510
Bus/Rail Interchange	0	29,130	-27,000	2,130	9,340	11,470
Public Conveniences	36,240	34,310	0	70,550	9,970	80,520
War Memorial/Clocks/Sculptures	0	11,730	0	11,730	0	11,730
Sub total	341,340	802,560	-322,060	821,840	-791,630	30,210
PRIVATE SECTOR HOUSING						
Housing Management	80,570	14,150	0	94,720	-93,690	1,030
Housing Advice	69,660	16,270	0	85,930	87,580	173,510
Housing Renewal	117,110	33,950	-92,570	58,490	83,650	142,140
Sub total	267,340	64,370	-92,570	239,140	77,540	316,680
HOME CARE LINK						
Home Care Link	386,190	253,510	-607,890	31,810	-31,810	0
Sub total	386,190	253,510	-607,890	31,810	-31,810	0
Service Total	4,286,100	33,632,020	-33,367,130	4,550,990	-2,384,640	2,166,350

HOUSING AND INCLUSION

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2018/2019						
HOUSING & INCLUSION						
Partnership & Performance	71,900	12,140	0	84,040	-87,370	-3,330
Community Grants	0	168,050	0	168,050	16,150	184,200
Customer Experience	539,520	48,610	0	588,130	-589,840	-1,710
Revenues, Benefits & ICT	2,552,700	4,418,730	-4,188,980	2,782,450	-2,233,200	549,250
Housing Benefits	0	27,730,740	-28,092,620	-361,880	1,310,400	948,520
Sub Total	3,164,120	32,378,270	-32,281,600	3,260,790	-1,583,860	1,676,930
PROPERTY MAINTENANCE						
Property Services	291,390	727,800	-295,060	724,130	-804,260	-80,130
Bus/Rail Interchange	0	28,760	-27,000	1,760	8,290	10,050
Public Conveniences	35,210	33,720	0	68,930	11,590	80,520
War Memorial/Clocks/Sculptures	0	11,730	0	11,730	0	11,730
Sub total	326,600	802,010	-322,060	806,550	-784,380	22,170
PRIVATE SECTOR HOUSING						
Housing Management	77,660	14,150	0	91,810	-91,810	0
Housing Advice	67,200	16,270	0	83,470	85,140	168,610
Housing Renewal	113,760	33,950	-90,750	56,960	82,010	138,970
Sub total	258,620	64,370	-90,750	232,240	75,340	307,580
HOME CARE LINK						
Home Care Link	375,440	171,190	-513,440	33,190	-33,190	0
Sub total	375,440	171,190	-513,440	33,190	-33,190	0
Service Total	4,124,780	33,415,840	-33,207,850	4,332,770	-2,326,090	2,006,680

DEVELOPMENT & REGENERATION

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2019/2020						
PLANNING SERVICES						
Management Admin & Support	367,140	40,240	-2,350	405,030	-405,030	0
Policy	271,580	61,000	-230,250	102,330	350,170	452,500
Heritage & Environment	164,900	20,140	-21,000	164,040	44,070	208,110
Development Control	676,130	115,430	-914,000	-122,440	576,930	454,490
Building Control	192,110	26,360	-151,610	66,860	74,580	141,440
Sub Total	1,671,860	263,170	-1,319,210	615,820	640,720	1,256,540
TECHNICAL SERVICES						
Technical Services						
Employees	221,250	15,110	-60	236,300	-236,300	0
Town Centre Management	0	5,400	0	5,400	49,740	55,140
Car Parks	0	223,920	-637,980	-414,060	148,190	-265,870
Other Services	0	16,000	0	16,000	0	16,000
Festive Lighting	0	18,370	0	18,370	2,950	21,320
Shoreline Management	0	3,750	0	3,750	8,740	12,490
Street Nameplates, etc	0	20,000	0	20,000	19,700	39,700
Watercourses / Flooding	0	3,500	0	3,500	25,980	29,480
Methane Monitoring	0	36,000	0	36,000	23,190	59,190
Market Contribution	19,770	151,820	-255,380	-83,790	87,800	4,010
Sub Total	241,020	493,870	-893,420	-158,530	129,990	-28,540
ARTS DEVELOPMENT						
Chapel Gallery	87,500	52,590	-73,380	66,710	96,410	163,120
Cultural Services	82,540	15,890	-6,200	92,230	19,770	112,000
Sub Total	170,040	68,480	-79,580	158,940	116,180	275,120

DEVELOPMENT & REGENERATION

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£

BUDGET 2018/2019

PLANNING SERVICES

Management Admin & Support	342,490	40,100	-2,350	380,240	-380,220	20
Policy	251,770	88,500	-230,250	110,020	329,600	439,620
Heritage & Environment	159,760	16,910	-21,000	155,670	40,640	196,310
Development Control	596,560	103,570	-774,000	-73,870	546,050	472,180
Building Control	185,270	29,660	-154,610	60,320	61,060	121,380
Sub Total	1,535,850	278,740	-1,182,210	632,380	597,130	1,229,510

TECHNICAL SERVICES

Technical Services						
Employees	207,490	14,810	-60	222,240	-222,250	-10
Town Centre Management	0	5,400	0	5,400	51,430	56,830
Car Parks	0	219,690	-636,980	-417,290	148,680	-268,610
Other Services	0	16,000	0	16,000	0	16,000
Festive Lighting	0	17,370	0	17,370	2,950	20,320
Shoreline Management	0	3,750	0	3,750	9,360	13,110
Street Nameplates, etc	0	20,000	0	20,000	18,130	38,130
Watercourses / Flooding	0	3,500	0	3,500	24,700	28,200
Methane Monitoring	0	37,000	0	37,000	21,890	58,890
Market Contribution	18,850	149,150	-255,380	-87,380	89,190	1,810
Sub total	226,340	486,670	-892,420	-179,410	144,080	-35,330

ARTS DEVELOPMENT

Chapel Gallery	82,810	53,730	-71,640	64,900	96,700	161,600
Cultural Services	79,690	20,230	-13,440	86,480	22,370	108,850
Sub Total	162,500	73,960	-85,080	151,380	119,070	270,450

DEVELOPMENT & REGENERATION

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2019/2020						
REGENERATION, ESTATES & HOUSING						
Management Support	99,820	6,280	0	106,100	-17,460	88,640
Economic Development Unit	217,730	110,680	0	328,410	-17,720	310,690
Estates	254,030	21,270	-11,000	264,300	-264,300	0
Burscough Industrial Estate	0	1,000	-31,280	-30,280	-320	-30,600
Westgate Depot	0	7,950	-33,170	-25,220	2,700	-22,520
Green Hey Place	0	13,970	-62,610	-48,640	-2,470	-51,110
Burscough Old Stables	1,120	8,030	-10,000	-850	15,250	14,400
CRA Management	0	213,070	-1,123,590	-910,520	105,500	-805,020
Industrial Portfolio	0	227,370	-393,000	-165,630	165,630	0
Investment Centre	140,020	511,400	-672,900	-21,480	22,880	1,400
Estates Management	0	50,880	-253,650	-202,770	114,200	-88,570
Regeneration Projects Team	2,420	1,780	0	4,200	0	4,200
Housing Strategy	53,270	13,640	0	66,910	-21,740	45,170
Sub total	768,410	1,187,320	-2,591,200	-635,470	102,150	-533,320
Service Total	2,851,330	2,012,840	-4,883,410	-19,240	989,040	969,800

DEVELOPMENT & REGENERATION

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£

BUDGET 2018/2019

REGENERATION, ESTATES & HOUSING

Management Support	96,640	6,360	0	103,000	-10,450	92,550
Economic Development Unit	215,660	133,900	0	349,560	-42,690	306,870
Estates	237,080	21,270	-11,000	247,350	-249,910	-2,560
Burscough Industrial Estate	0	1,000	-31,280	-30,280	-20	-30,300
Westgate Depot	0	7,940	-33,170	-25,230	2,700	-22,530
Green Hey Place	0	13,940	-62,610	-48,670	-2,470	-51,140
Burscough Old Stables	1,120	8,020	-10,000	-860	15,650	14,790
CRA Management	0	267,740	-1,143,590	-875,850	108,990	-766,860
Industrial Portfolio	0	235,370	-393,000	-157,630	157,630	0
Investment Centre	137,010	411,460	-575,500	-27,030	28,060	1,030
Estates Management	0	50,840	-249,650	-198,810	108,260	-90,550
Regeneration Projects Team	2,340	1,780	0	4,120	0	4,120
Housing Strategy	52,320	13,720	0	66,040	-20,350	45,690
Sub total	742,170	1,173,340	-2,509,800	-594,290	95,400	-498,890
Service Total	2,666,860	2,012,710	-4,669,510	10,060	955,680	965,740

LEGAL & DEMOCRATIC

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2019/2020						
Legal & Member Services	861,810	61,250	-5,500	917,560	-939,380	-21,820
Democratic Representation	1,500	2,250	0	3,750	359,460	363,210
Civic Admin	2,000	356,340	0	358,340	-39,610	318,730
Civic Expenses	1,430	25,670	0	27,100	430	27,530
Civic Ceremonials	0	1,960	0	1,960	130	2,090
Land Charges	0	12,530	-70,790	-58,260	96,910	38,650
Procurement	58,410	3,310	0	61,720	-62,570	-850
Administration Services	172,060	21,630	0	193,690	-184,680	9,010
Elections	0	93,790	0	93,790	50,180	143,970
Register of Electors	3,090	68,900	-1,500	70,490	89,370	159,860
Service Total	1,100,300	647,630	-77,790	1,670,140	-629,760	1,040,380

BUDGET 2018/2019

Legal & Member Services	925,850	61,940	-5,500	982,290	-948,100	34,190
Democratic Representation	1,500	2,250	0	3,750	360,250	364,000
Civic Admin	5,820	356,340	0	362,160	-36,180	325,980
Civic Expenses	1,430	25,380	0	26,810	420	27,230
Civic Ceremonials	0	1,870	0	1,870	130	2,000
Land Charges	0	12,530	-70,790	-58,260	94,790	36,530
Procurement	56,450	3,260	0	59,710	-59,560	150
Administration Services	159,990	21,630	-10	181,610	-180,340	1,270
Elections	0	93,790	0	93,790	49,200	142,990
Register of Electors	3,690	68,940	-1,500	71,130	87,610	158,740
Service Total	1,154,730	647,930	-77,800	1,724,860	-631,780	1,093,080

FINANCE & HUMAN RESOURCES

	Employees	Running Expenses	External Income	Cash Total	Support Services & Capital Charges	Net Budget
	£	£	£	£	£	£
BUDGET 2019/2020						
Financial Services	644,030	34,390	-2,300	676,120	-692,920	-16,800
Corporate and Democratic Core	0	76,550	0	76,550	501,670	578,220
Non Distributed Costs	894,750	1,500	0	896,250	0	896,250
Parish Councils	0	55,160	0	55,160	5,070	60,230
Human Resources and Payroll	283,580	70,110	0	353,690	-399,500	-45,810
Service Total	1,822,360	237,710	-2,300	2,057,770	-585,680	1,472,090

BUDGET 2018/2019

Financial Services	644,870	35,050	-2,300	677,620	-677,550	70
Corporate and Democratic Core	0	82,750	0	82,750	485,820	568,570
Non Distributed Costs	899,350	1,500	0	900,850	0	900,850
Parish Councils	0	55,160	0	55,160	4,970	60,130
Human Resources and Payroll	292,690	94,930	0	387,620	-391,650	-4,030
Service Total	1,836,910	269,390	-2,300	2,104,000	-578,410	1,525,590